## HRA Business Planning 22/23

## Efficiencies/Use of one off funding

No	Section	Description	Recurring/	2022/23	Narrative
			Non-recurring	£m	
1	All - Salaries	Reduction in 21.22 pay award	Recurring	-0.017	Budget adjustment
2	Management and Support	Apprentice Tax Levy	Recurring	-0.008	Budget adjustment
3	Rents	Write-Off/Bad Debt Budget	Recurring	-0.192	Budget adjustment
4	Rents	Review of Rents Team	Recurring	-0.035	Restructure
5	Rents	Increase in Leaseholder recharges	Recurring		Income previously unbudgeted
6	Service Charge Income	Laundry service cancellation delayed	Non-Recurring	-0.033	Service withdrawal 2022/23 delayed
7	Estate Management	Review of Neighbourhood Housing Team	Recurring	-0.077	Restructure
8	Estate Management	Decoration Vouchers	Recurring	-0.010	Budget adjustment
		Total revisions to HRA Funding		-0.382	

## **Cost Pressures**

No Section	Description	Recurring/	2022/23	Narrative
		Non-recurring	£m	
1 All - Salaries	Increase in NI %	Recurring	0.090	1.25% NI increase
2 Repairs and Maintenan	ce Sheltered Housing Review	Non-Recurring	0.040	Project Manager
3 Repairs and Maintenan	ce Material Costs Increase	Recurring	0.058	5% increase on certain materials
4 Repairs and Maintenan		Recurring	0.036	Dynamic Resource Scheduling
5 Repairs and Maintenan	ce Stores Re-Tender	Non-Recurring		Project support
6 Repairs and Maintenan	ce Additional Admin Support	Recurring	0.028	Restructure
7 Management and Supp	oort Housemark Subscription	Recurring	0.010	Housemark
8 Management and Supp	ort Chief Officer allocation	Recurring	0.028	Percentage allocation charged to HRA
9 Management and Supp	port Review of IT Team	Recurring	0.009	Restructure
10 Management and Supp		Recurring	0.040	Increased contribution
11 Estate Management	Review of ASB and Neighbourhood Housing	Recurring	0.329	Restructure
12 Estate Management	Increased cleaning costs	Recurring	0.011	Additional cleaning costs
13 Estate Management	Increased cleaning hours	Recurring	0.015	Additional cleaning required
14 Landlord Services	Review of Estate Caretaker Service	Recurring	0.061	Restructure
15 Landlord Services	Laundry Service	Non-Recurring	0.037	Service withdrawal 2022/23 delayed
16 Rents	Service charge increases	Non-Recurring	0.068	Impact of delaying increase to service charges
17 Rents	Review of Rents Team	Recurring	0.087	Restructure
18 Rents	Garage voids	Recurring	0.078	Increase void percentage to 50% to reflect current rates
	Total revisions to HRA Expenditure		1.045	
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	Net Revenue Pressure 2022/23		0.663	